

**PEGUIS FIRST NATION**

**Consolidated  
Financial Statements  
For the year ended March 31, 2016**

# **PEGUIS FIRST NATION**

## **Consolidated Financial Statements**

For the year ended March 31, 2016

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## Management's Responsibility for Financial Reporting

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The accompanying consolidated financial statements of **PEGUIS FIRST NATION** and all the information in this annual report are the responsibility of management and have been approved by the Chief and Council of **PEGUIS FIRST NATION**. The preparation of periodic financial statements involves the use of estimates and approximations because the precise determination of financial information frequently depend on future events. The financial statements have been prepared by management within reasonable limits of materiality and within the framework of Canadian public sector accounting standards.

The First Nation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

The **PEGUIS FIRST NATION** Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

BDO Canada LLP, Chartered Professional Accountants, as the First Nation's appointed external auditor, has audited the consolidated financial statements. The Independent Auditor's Report is addressed to the Members and appears on the following page. The opinion is based upon an examination conducted in accordance with Canadian auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the consolidated financial statements are free of material misstatement and present fairly the financial position and results of operations of the First Nation in accordance with Canadian public sector accounting standards. BDO Canada LLP has full and free access to the Council.



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## Independent Auditor's Report

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### To the Members of PEGUIS FIRST NATION

We have audited the accompanying consolidated financial statements of PEGUIS FIRST NATION, which comprise the consolidated statement of financial position as at March 31, 2016, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

#### Basis for Qualified Opinion

The First Nation has had pending claims and funding disputes for flood expenditures in the amount of \$ 10,354,553 the valuation and collectability of which is not susceptible of satisfactory audit verification as at the year end. During the current year, additional claims of \$ 7,075,866 were recorded as recoverable. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the First Nation and claimed to the funders. Therefore, we were not able to determine whether any adjustments might be necessary to other revenues, annual deficit, cash flows from operations for the years ended March 31, 2016 and 2015, financial assets as at March 31, 2016 and 2015, and accumulated surplus as at March 31, 2016 and 2015. Our audit opinion on the consolidated financial statements for the year ended March 31, 2015 was modified accordingly because of the possible effects of this limitation in scope.

#### Qualified Opinion

In our opinion, except for the possible effects of matters described in the Basis for Qualified Opinion paragraph, the consolidated financial statements present fairly, in all material respects, the financial position of PEGUIS FIRST NATION as at March 31, 2016 and the results of its operations, its changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

*BDO Canada LLP*

Chartered Professional Accountants

Winnipeg, Manitoba  
September 28, 2016

# PEGUIS FIRST NATION Consolidated Statement of Financial Position

March 31

2016

2015

**Financial Assets**

Cash and bank	\$ -	\$ 2,230,606
Restricted cash (Note 3)	1,002,815	5,495,536
Accounts receivable (Note 4)	1,608,362	5,014,755
Due from government and government organizations (Note 5)	12,903,097	13,708,317
Long-term investments (Note 6)	1,600,000	1,600,000
	<u>17,114,274</u>	<u>28,049,214</u>

**Liabilities**

Bank indebtedness	11,212,084	-
Demand loans (Note 7)	9,641,947	20,438,720
Accounts payable (Note 8)	7,703,009	8,126,232
Accrued termination entitlement (Note 9)	2,051,750	1,992,200
Unexpended funding (Note 10)	4,373,721	14,012,199
Long-term debt (Note 11)	13,399,184	11,754,770
	<u>48,381,695</u>	<u>56,324,121</u>

**Net debt**

(31,267,421)    (28,274,907)

**Non-Financial Assets**

Tangible capital assets (Note 12)	90,343,205	90,952,928
Inventories	31,981	7,121
Prepaid expenses	44,220	98,274
	<u>90,419,406</u>	<u>91,058,323</u>


**Accumulated surplus (Note 13)**

\$ 59,151,985    \$ 62,783,416

**Commitments (Note 15)**

Approved by the First Nation:

  
\_\_\_\_\_ Chief

  
\_\_\_\_\_ Councillor

  
\_\_\_\_\_ Councillor

\_\_\_\_\_ Councillor

\_\_\_\_\_ Councillor

## PEGUIS FIRST NATION Consolidated Statement of Operations

<b>For the year ended March 31</b>	<b>2016</b>		<b>2015</b>
	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Revenue</b>			
First Peoples Development Inc.	\$ 1,770,000	\$ 1,772,555	\$ 1,790,954
Gaming revenue	4,298,345	4,664,222	4,503,953
Federal Government Transfers - Operating (Note 14)	36,000,000	50,057,393	49,645,347
Federal Government Transfers - Capital (Note 14)	-	2,118,960	2,038,905
Provincial Government Transfers - Capital (Note 14)	-	1,210,204	2,001,821
Provincial Government Transfers - Operating (Note 14)	200,000	1,456,097	1,644,421
Rental and tuition recoveries	-	1,323,385	1,473,640
Other income (Note 16)	54,562	10,247,857	8,623,229
	<b>42,322,907</b>	<b>72,850,673</b>	<b>71,722,270</b>
<b>Expenses</b>			
Band Administration, including Rath legal fees	3,791,794	9,294,180	11,874,716
Community Garden	-	-	59,209
Keyyask Training	-	1,425	42,530
Community Services	-	3,704,752	3,161,254
Social Services	5,300,880	6,533,346	7,602,627
HIP Program	-	24,452	5,388
Emergency Operations Centre	200,000	653,279	1,714,369
Lands and Membership	-	339,485	313,323
Roads and Public Works	973,373	1,215,461	1,378,813
Policing and Security	-	121,958	5,367
Cultural	-	87,634	87,634
PIPD	-	75,340	43,750
CMHC Projects	376,190	811,676	880,606
Capital Housing	1,696,081	5,586,209	3,449,492
CMHC RRAP	-	144,584	574,198
TLE office	-	623,526	841,907
Fire Hall	-	105,457	106,847
Geothermal Project	-	287,645	194,937
End of Life Research	-	14	42,187
Women's Project	-	59,915	65,494
Radio Station	-	70,759	44,467
Medical Services Flexible Programs	1,776,000	1,631,156	1,747,350
Medical Services Set Programs	1,537,678	3,329,714	2,848,726
AANDC Set Funded Programs	-	474,350	611,059
Skills Link	-	112,640	156,836
Housing	-	1,164,524	2,832,289
Enhanced Medical Travel	-	233,247	179,093
Traditional Health - Trust	-	164,867	144,451
Business Planning	-	46,043	21,618
S500 Project	-	8,576,629	7,328,749
School Operations	6,949,766	8,001,965	8,393,656
Plant and Teacherages	1,455,505	2,116,337	2,097,793
Transportation	1,275,000	1,532,195	1,348,452
PHP, PS and Special Programs	4,055,000	4,576,628	4,243,261
Personal Care Home	1,782,047	2,208,320	1,992,682
Elderly Persons Home	-	26,001	19,597
Institutional Care - Type 1	-	434,890	382,541
VLT Operation o/a Peguis Gaming Commission	2,795,622	2,960,306	3,454,330
Treaty Committee	1,043,212	2,087,496	1,778,050
Economic Development	420,000	477,243	378,765
Training & Employment	1,870,000	1,911,103	2,226,050
Arena Coordinator	-	-	33,592
Al-Care Treatment Centre	-	1,309,184	1,382,819
Fisher Ambulance Service	304,532	619,361	505,117
Summer Work Experience	-	350,987	186,476
Education Set Funding	1,600,000	2,395,821	2,244,394
	<b>39,202,680</b>	<b>76,482,104</b>	<b>79,026,861</b>
<b>Annual surplus (deficit)</b>	<b>\$ 3,120,227</b>	<b>(3,631,431)</b>	<b>(7,304,591)</b>
<b>Accumulated surplus, beginning of year</b>		<b>62,783,416</b>	<b>70,088,007</b>
<b>Accumulated surplus, end of year</b>		<b>\$ 59,151,985</b>	<b>\$ 62,783,416</b>

**PEGUIS FIRST NATION**  
**Consolidated Statement of Changes in Net Debt**

<b>For the year ended March 31</b>	<b>2016</b>		<b>2015</b>
	<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>Annual surplus (deficit)</b>	<b>\$ 3,120,227</b>	<b>\$ (3,631,431)</b>	<b>\$ (7,304,591)</b>
<b>Acquisition of tangible capital assets</b>	-	<b>(3,767,715)</b>	<b>(7,269,838)</b>
<b>Contributed capital assets</b>	-	-	<b>(5,254,825)</b>
<b>Disposal of capital assets</b>	-	-	<b>60,000</b>
<b>Inventories</b>	-	<b>(24,860)</b>	<b>68,450</b>
<b>Prepaid expenses</b>	-	<b>54,054</b>	<b>(38,235)</b>
<b>Amortization of tangible capital assets</b>	-	<b>4,377,438</b>	<b>4,303,128</b>
<b>(Increase) decrease in net debt</b>	<b><u>\$ 3,120,227</u></b>	<b><u>(2,992,514)</u></b>	<b><u>(15,435,911)</u></b>
<b>Net debt, beginning of year</b>		<b><u>(28,274,907)</u></b>	<b><u>(12,838,996)</u></b>
<b>Net debt, end of year</b>		<b><u>\$ (31,267,421)</u></b>	<b><u>\$ (28,274,907)</u></b>

## PEGUIS FIRST NATION Consolidated Statement of Cash Flows

For the year ended March 31	2016	2015
<b>Net Inflow (Outflow) of Cash Related to the Following Activities:</b>		
<b>Operating Activities</b>		
Annual deficit	\$ (3,631,431)	\$ (7,304,591)
Adjustments for items not affecting cash		
Amortization of capital assets	4,377,438	4,303,128
Loss on disposal of capital assets	-	60,000
Contributed capital assets	-	(5,254,825)
Loss on Trust recovery for Rosser lands	-	3,700,000
	<u>746,007</u>	<u>(4,496,288)</u>
Net change in non-cash working capital balances (Note 17)	<u>(5,761,344)</u>	<u>(1,911,036)</u>
Cash provided by (used in) operating activities	<u>(5,015,337)</u>	<u>(6,407,324)</u>
<b>Capital Activities</b>		
Proceeds from sale of tangible capital assets	27,060	-
Purchase of capital assets	<u>(3,767,715)</u>	<u>(7,269,838)</u>
Cash used in capital activities	<u>(3,740,655)</u>	<u>(7,269,838)</u>
<b>Investing Activities</b>		
Cash provided by investing activities	<u>-</u>	<u>-</u>
<b>Financing Activities</b>		
Long-term debt proceeds	2,365,144	6,524,865
Long-term debt repayment	(747,790)	(439,962)
Demand loans repayment	<u>(10,796,773)</u>	<u>7,848,499</u>
Cash provided by (used in) financing activities	<u>(9,179,419)</u>	<u>13,933,402</u>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>(17,935,411)</b>	<b>256,240</b>
<b>Cash, beginning of year</b>	<b><u>7,726,142</u></b>	<b><u>7,469,902</u></b>
<b>Cash (bank indebtedness), end of year</b>	<b><u>\$ (10,209,269)</u></b>	<b><u>\$ 7,726,142</u></b>
<b>Represented by</b>		
Cash and bank	\$ (11,212,084)	\$ 2,230,606
Restricted cash	<u>1,002,815</u>	<u>5,495,536</u>
	<b><u>\$ (10,209,269)</u></b>	<b><u>\$ 7,726,142</u></b>
<b>Supplementary Information</b>		
Interest paid	\$ 942,367	\$ 704,860



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# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

For the year ended March 31, 2016

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### 1. Summary of Significant Accounting Policies

#### a) Basis of Accounting

These financial statements were prepared using the accrual basis of accounting in accordance with Canadian public sector accounting standards. The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

#### b) Basis of Consolidation

The Peguis First Nation reporting entity includes the Peguis First Nation government and all related entities which are accountable to Peguis First Nation and are either owned or controlled by Peguis First Nation.

These financial statements consolidate the assets, liabilities and results of operations for Peguis First Nation and use accounting standards which lend themselves to consolidation. All inter-entity balances have been eliminated on consolidation, but in order to present the results of operations for each specific segment, transactions amongst programs have been eliminated on the segment disclosures separately.

During the prior year, Peguis Development Corporation Ltd. was transferred to Chief Peguis Investment Trust. However Peguis First Nation retained control over the organization until the current year.

The following entities' results of operations are included in these financial statements under the full consolidation method:

#### *Unincorporated Departments*

Peguis School Board  
Peguis Health Services  
Peguis Training and Employment  
Peguis Gaming Commission  
Peguis Treaty Committee  
Peguis Recreation Committee  
Peguis Housing Authority  
Peguis Arena Committee  
Peguis TLE Implementation Office

#### *Subsidiaries*

Peguis Senior Centre Inc.	100% owned
Fisher Ambulance Service Ltd.	100% owned
Peguis Al-Care Treatment Centre Board of Directors Inc.	100% owned
6223291 Manitoba Ltd.	100% owned
6780734 Manitoba Ltd.	100% owned

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# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

For the year ended March 31, 2016

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### 1. Summary of Significant Accounting Policies (continued)

#### c) Investments

Investments in loans are initially recorded at cost. Valuation allowances are used to reflect loans receivable at the lower of cost and net recoverable value.

#### d) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined, with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are the transfer of assets that are recognized and released by the payor government and are not representative of the full benefit of the recipient government's treaty entitlements. Government transfers are not the result of an exchange transaction, are not expected to be repaid in the future or are the result of a direct financial return.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

#### e) Tangible Capital Assets

Tangible capital assets are stated at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at purchased fair value at the time of the contribution, with a corresponding amount recorded as revenue. Crown lands received by Treaty Land Entitlement process are not recorded unless these are purchased by the First Nation.

Amortization based on the estimated useful life of the asset is recorded once the asset is available for productive use as follows:

Infrastructure	5% straight-line basis
Buildings	20 to 40 years straight-line basis
Equipment	6 % to 20% straight-line basis
Automotive	20% straight-line basis

#### f) Financial Instruments

The First Nation's financial instruments consist of cash and bank, bank indebtedness, restricted cash, accounts receivable, due from government and government organizations, long-term investments, accounts payable, demand loans and long-term debt. Unless otherwise noted, it is management's opinion that the First Nation is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying values, unless otherwise noted.

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# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

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**1. Summary of Significant Accounting Policies (continued)**

**g) Measurement Uncertainty**

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual results could differ from management's best estimates as additional information becomes available in the future.

Measurement uncertainty exists specifically in the determination of accounts receivable, useful life capital assets, termination entitlements and unexpended funding. The recovery of eligible costs and reconciliation of funding provided for emergency flood operations and other restricted funding is dependent upon future events.

**h) Employee Future Benefits**

The First Nation maintains a defined contribution pension plan for its personnel. Expenses for this plan are equal to the First Nation's required contribution for the year.

The First Nation also offers termination benefits to its employees upon voluntary or involuntary termination of employment. The liability for this plan is determined using the projected benefit method and based on best estimate assumptions based on the employees' projected tenure and salary. The First Nation's expense is recorded as the change in the liability for the year.

**i) Restricted Cash**

Restricted cash balances represent assets segregated for use for replacement reserves in accordance with CMHC and FNIHB operating agreements. Restricted cash includes trust funds held by INAC and legal counsel and cash held as security for long term debt.

**j) Liability for Contaminated Sites**

Liabilities for remediation of a contaminated site are recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. At each financial reporting date, the First Nation reviews the carrying amount of any liability and remeasures.

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# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

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### **2. Nature of Entity**

The First Nation is a non-profit, non-taxable entity and is engaged in the social, cultural, educational and economic development of First Nation citizens of Peguis First Nation. The First Nation provides services such as fire, ambulance, public works, community planning, parks and recreation, library and other general government operations. These financial statements do not include the following:

#### **Peguis First Nation TLE Trust**

Peguis First Nation (Peguis) entered into a Treaty Entitlement Agreement with the governments of Canada and Manitoba for the purpose of acquiring up to 166,794 acres of additional reserve lands. Under the agreement, Peguis agreed to create the Peguis First Nation Trust (the "Trust") to manage and administer certain monies to be paid for the purchase of land and other implementation administration. An additional sum was to be received for community purposes as set out in the agreement. The Trust is commonly known as the Peguis First Nation Treaty Land Entitlement (TLE) Trust. The Trust was created September 7, 2007 with Peguis, as settlor, contributing \$100 as the initial trust property. The beneficiary of the trust is Peguis. The Trust is managed and controlled by an independently elected Board of Trustees.

#### **Peguis First Nation Surrender Claim Trust**

Peguis submitted a claim to Her Majesty the Queen in right of Canada (Canada) under Canada's Specific Claims Policy with respect to the purported surrender by Peguis, on or about September 24, 1907, of its rights and interests in the land referred to as the St. Peters Reserve. Peguis and Canada entered into a settlement agreement in order to settle the claim submitted by Peguis to Canada. The Trust was settled on June 15, 2009. The Trust accounts for its activities as a not-for-profit organization as its trustees and members do not receive any financial interest directly from the Trust. Taxable income in the trust is allocated to the beneficiary annually and as such the Trust is not subject to income tax. The Trust is managed and controlled by an independently elected Board of Trustees.

#### **Chief Peguis Investment Trust**

The Trust was created June 1, 2012 with Peguis, as settlor, contributing the initial trust property. The Trust was formed to receive and hold monies from various business interests. The beneficiary of the trust is Peguis. The Trust is managed and controlled by Board of Trustees who were initially appointed from Trustees elected for the other trusts. All subsequent Trustees will be elected.

# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 3. Restricted Cash

Under the terms of the agreements with CMHC, the replacement reserve account is to be credited in the amount of \$79,440 (\$78,792 in 2015) annually. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation (CDIC) or as may otherwise be approved by CDIC from time to time. The funds in the account may only be used as approved by CMHC. Withdrawals are charged to interest first and then principal. Cash and cash equivalents is comprised of the following:

	2016	2015
<u>Externally Restricted Reserves:</u>		
BMO treasury accounts for housing	\$ 1,001,313	\$ 3,257,404
Rath legal trust (i)	-	2,034,914
CMHC Replacement Reserve	1,466	162,026
AANDC Trust (ii)	36	41,192
	<b>\$ 1,002,815</b>	<b>\$ 5,495,536</b>

#### (i) Rath Legal Trust

Under the terms of the agreement with a business partner \$5,000,000 was to be placed into an interest bearing trust account for future project development. During the current year, the First Nation engaged in litigation to recover funds removed from this trust account.

#### (ii) INAC Funds Held in Trust

The restricted cash balance contains the surplus of monies held in trust for Peguis First Nation by the Department of Indigenous and Northern Affairs Canada. The change in the trust balance during the year was as follows:

	2016	2015
Trust balance, beginning of year	\$ 41,192	\$ 38,496
Interest earned	844	2,696
Expenses incurred for land management	(42,000)	-
	<b>\$ 36</b>	<b>\$ 41,192</b>

### 4. Accounts Receivable

	2016	2015
Trade and other receivables	\$ 2,147,906	\$ 1,850,713
Rosser lands deposit receivable	-	3,885,000
Related parties	-	37,270
Allowance for doubtful accounts	(539,544)	(758,228)
	<b>\$ 1,608,362</b>	<b>\$ 5,014,755</b>

# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 5. Due from Government and Government Organizations

	2016	2015
GST receivable	\$ 230,681	\$ 173,951
Indigenous and Northern Affairs Canada		
Current funding received after year-end	1,047,845	10,255,679
Kapyong court costs	886,912	-
Province of Manitoba tobacco tax rebates	383,106	-
Flooding receivables (see auditor's report)	10,354,553	3,278,687
	\$ 12,903,097	\$ 13,708,317

### 6. Long-term Investments

The investment balance reported represents the investments in loans:

	2016	2015
<u>Loans receivable:</u>		
Demand promissory notes receivable, unsecured, non-interest bearing, repayable upon demand in 24 monthly instalments of principal.	\$ 1,600,000	\$ 1,600,000

In 2014, three businesses: Peguis Hardware LP, Peguis Foods LP, and Peguis Midway LP were sold to Chief Peguis Investment Trust for the sum of \$1,600,000 in aggregate.

### 7. Demand Loans

	2016	2015
Royal Bank of Canada demand loan	\$ 427,018	\$ 445,133
Bank of Montreal demand loans	1,993,554	12,244,070
Bank of Montreal demand construction loan	7,221,375	7,749,517
	\$ 9,641,947	\$ 20,438,720

The Royal Bank of Canada bank overdrafts and demand facilities are due on demand and bear interest at 3.09%. They are secured by a Directional Payment Agreement acknowledged by the Federal Government agencies covering all funding.

## PEGUIS FIRST NATION Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 7. Demand Loans (continued)

The Bank of Montreal demand loans are due on demand and bears interest at the Bank of Montreal's prime rate plus 1.75% to 2.00% (4.45% to 4.70% effective rate), paid monthly. Payments consist of interest only for the first 12 months following the date of initial advance followed by principal and interest payments monthly thereafter amortized over 180 months. The demand loan is secured by the cash held in the Housing Trust. The demand construction loan is secured by an assignment of materials contracts, permits, agreements, licences, and management agreements. Additional security for all BMO loans includes a general security agreement, unlimited guarantee granted by each guarantor, a mortgage and assignment of rents and leases over the certain lands, direction and blocked account agreement, cash held in the Cash Collateral Account, and assignment of all property and perils insurance.

### 8. Accounts Payable

	2016	2015
Trade accounts payable	\$ 6,070,236	\$ 3,497,285
Source deductions and pension payable	152,955	122,947
Trust monies repayable for Rosser lands	-	3,885,000
Provision for on-reserve member mortgages	1,479,818	621,000
	\$ 7,703,009	\$ 8,126,232

### 9. Employee Future Benefits

#### Accrued Termination Entitlement

Accrued termination obligations are based on an actuarial valuation as at March 31, 2016.

The First Nation's contractual commitment for the termination entitlement for employees is to pay out 1 week of salary for each year of service upon voluntary or involuntary termination of employment, if the employee has full-time status of employment and has completed one full year of service, subject to certain maximum entitlements.

The significant actuarial assumptions adopted in measuring the First Nation's accrued termination entitlement include actual periods of service, including fractional years and projected salaries to the date of termination. Significant assumptions include a discount rate of 5.0% (5.0% in 2015), a rate of salary increase of 3.5% (3.5% in 2015) plus an age related merit/promotion scale, probability of termination and retirement.

An analysis of the changes in the employee benefits payable is as follows:

	2016	2015
Balance, beginning of year	\$ 1,992,200	\$ 2,062,000
Net increase (decrease) in termination entitlements	59,550	(69,800)
Balance, end of year	\$ 2,051,750	\$ 1,992,200

## PEGUIS FIRST NATION Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 9. Employee Future Benefits (continued)

#### Pension Plan

The expense for the First Nation's pension plan for the year was \$744,387 (\$704,710 in 2015). The plan is funded equally by the First Nation and the First Nation's employees at rates of 5.0% to 5.5% of the employee's salaries. The funds are invested in mutual funds as directed by the First Nation's individual employees' investment directives.

### 10. Unexpended Funding

The unexpended funding balance represents funding advances provided to Peguis First Nation by the Department of Indigenous and Northern Affairs Canada and the Government of Canada and other sources.

	2016	2015
Deferred revenue - opening	\$ 14,012,199	\$ 13,742,971
Add: current deferral	999,445	9,177,627
Less: Deferred revenue recognized	(9,638,478)	(8,908,399)
	\$ 4,373,721	\$ 14,012,199

The balance of deferred revenue consists of the following:

	2016	2015
Indigenous and Northern Affairs Canada		
Flood advances recoverable (i) below	\$ 2,930,800	\$ 3,439,981
O&M advances recoverable (ii) below	-	259,600
Business Planning	62,823	11,656
Remediation	650,933	-
Funding of Bands and Private housing (S500)	-	8,047,194
Roads and Bridges	-	850,000
Flood Recovery	247,856	247,856
First Nation and Inuit Health Branch		
Capital Funding	80,000	1,061,665
Other		
Peguis Senior Centre	87,797	87,797
Peguis Lands Management Trust funding	45,000	-
2015 Hockey Tournament Ticket Sales	-	6,450
Treaty Land Entitlement Office Funds	97,847	-
Peguis Alcare Treatment Centre	170,665	-
	\$ 4,373,721	\$ 14,012,199



# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 10. Unexpended Funding (continued)

- (i) The First Nation had received advances to assist with Flood expenditures in previous years from the Department of Indigenous and Northern Affairs Canada. As at March 31, these advances outstanding amounted to \$2,930,800 (\$3,439,981 in 2015). These advances have been included in INAC unearned revenues, are non-interest bearing and will be deducted from future annual entitlements as follows:

2017	\$ 600,000
2018	1,035,600
2019	<u>1,295,200</u>
	<u>\$ 2,930,800</u>

- (ii) The First Nation has received advances on future years' operations and maintenance funding from the Department of Indigenous and Northern Affairs Canada of \$- (\$259,600 in 2015).

### 11. Long-term Debt

	2016	2015
Bank of Montreal loan payable at 4.85%, due April 2026, monthly payments of \$6,337 principal and interest. Secured by a Directional Payment Agreement acknowledged by the Federal Government agencies covering all funding.	<b>\$ 604,059</b>	\$ -
Bank of Montreal credit line of \$350,000, payable at 4.85%, due upon request, monthly interest payment of \$1,395	<b>350,000</b>	-
CMHC mortgage payable at 1.92%, due April 2019, monthly payments of \$7,560 principal and interest, secured by an INAC Ministerial Guarantee, a CMHC loan agreement and an assignment of fire insurance.	<b>1,031,929</b>	1,102,088
CMHC mortgage payable at 2.75%, due February 2016, monthly payments of \$7,835 principal and interest, secured by an INAC Ministerial Guarantee, a CMHC loan agreement and an assignment of fire insurance.	<b>1,149,975</b>	1,212,193
Demand mortgage payable at 2.65%, due January 2020, monthly payments of \$7,268 principal and interest, secured by an INAC Ministerial Guarantee, supported by the CMHC insurance and loan agreement and assignment of fire insurance.	<b>358,709</b>	432,998
Mortgage payable at 8.30%, due January 2016, monthly payments of \$9,564 principal and interest, secured by tripartite agreement and a directional payment of federal funding and band council resolutions supporting borrowings.	-	<u>91,698</u>
Carried forward	<b>\$ 3,494,672</b>	\$ 2,838,977

## PEGUIS FIRST NATION Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 11. Long-term Debt (continued)

	2016	2015
Brought forward	<b>\$ 3,494,672</b>	\$ 2,838,977
Mortgage payable at 2.03%, due October 2017, monthly payments of \$3,403 principal and interest, secured by an INAC Ministerial Guarantee, supported by the CMHC insurance and loan agreement and assignment of fire insurance.	<b>63,570</b>	102,683
\$100,000 advance provided by CMHC as Proposal Development Funding for constructing a new affordable personal care home on the Peguis First Nation.	<b>100,000</b>	-
Mortgage payable at 1.71%, due September 2017, monthly payments of \$4,090 principal and interest, secured by an INAC Ministerial Guarantee, supported by the CMHC insurance and loan agreement and assignment of fire insurance.	<b>702,441</b>	739,230
CMHC mortgage payable at 1.30%, due December 2040, monthly payments of \$5,370 principal and interest, secured by an INAC Ministerial Guarantee, supported by the CMHC insurance and loan agreement, and an assignment of fire insurance.	<b>1,369,493</b>	348,320
BMO term loan payable at prime plus 2.00%, due September 2017, monthly payments of interest, and a 240 month straight-line amortization of any amount drawn until the maturity date at which time any outstanding amounts are to be repaid in full, secured by a general security agreement, unlimited guarantee granted by each Guarantor, the Portage Mortgage, assignment of rents and leases over the Portage lands, direction and blocked account agreement, cash held in the Cash Collateral Account, and assignment of all property and perils insurance.	<b>4,255,001</b>	4,485,001
BMO term loan payable at prime plus 2.00%, due September 2017, monthly payments of interest, secured by a general security agreement, unlimited guarantee granted by each Guarantor, the Portage Mortgage, assignment of rents and leases over the Portage lands, direction and blocked account agreement, cash held in the Cash Collateral Account, assignment of all property and perils insurance, and an assignment of materials contracts, permits, agreements, licences, and management agreements	<b>991,617</b>	1,106,034
Carried forward	<b>\$ 10,976,794</b>	\$ 9,620,245

## PEGUIS FIRST NATION Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 11. Long-term Debt (continued)

	2016	2015
Brought forward	<b>\$ 10,976,794</b>	\$ 9,620,245
BMO term loan payable at prime plus 2.00%, due September 2017, monthly payments of interest, and a 240 month straight-line amortization of any amount drawn until the maturity date at which time any outstanding amounts are to be repaid in full, secured by a general security agreement, unlimited guarantee granted by each Guarantor, the Portage Mortgage, assignment of rents and leases over the Portage lands, direction and blocked account agreement, cash held in the Cash Collateral Account, assignment of all property and perils insurance, an assignment of materials contracts, permits, agreements, licences, and management agreements, and mortgage of a sublease over Reserve lands where the RCMP Project is located.	<b>229,963</b>	195,290
Mortgage payable at 0.00%, due September 2038, one time balloon payment of \$7,000,000 due at maturity. Secured by a mortgage on land. Recorded at initial present value and remeasured annually.	<b>1,773,937</b>	1,615,473
Vehicle loan payable at 4.99%, due March 2016, monthly payments of \$521 principal and interest.	-	5,225
Vehicle loan payable at 7.49%, due April 2015, monthly payments of \$545 principal and interest.	-	647
Vehicle loan payable at 6.89%, due August 2019, monthly payments of \$582 principal and interest.	<b>17,927</b>	23,466
Vehicle loan payable at 5.69%, due August 2019, monthly payments of \$1,275 principal and interest.	<b>36,910</b>	52,589
Vehicle loan payable at 5.50%, due November 2019, monthly payments of \$1,065 principal and interest.	<b>42,366</b>	52,510
Vehicle loan payable at 5.50%, due January 2020, monthly payments of \$1,293 principal and interest.	<b>53,311</b>	65,707
Vehicle loan payable at 5.50%, due June 2019, monthly payments of \$2,729 principal and interest.	<b>97,239</b>	123,618
Vehicle loan payable at 6.50%, due December 2020, monthly payments of \$3,632.42 principal and interest.	<b>170,737</b>	-
	<b>\$ 13,399,184</b>	\$ 11,754,770
Interest expense for the year on long-term debt	<b>\$ 345,716</b>	\$ 418,879

## PEGUIS FIRST NATION Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 11. Long-term Debt (continued)

Under the loan agreement the First Nation has certain reporting and financial covenants for surpluses and a debt service ratio coverage of 120%. The First Nation is in violation of the reporting and financial covenants for the BMO term loan facilities and as a result all BMO loans are due on demand.

The future minimum payments for the next five years and thereafter assuming callable debt is not demanded are:

2017	\$ 946,829
2018	6,531,481
2019	439,641
2020	1,181,881
2021	1,350,634
Thereafter	2,948,718
	<u>\$ 13,399,184</u>

### 12. Tangible Capital Assets

	2016				
	Land and Infrastructure	Buildings	Equipment	Automotive	Total
Cost, beginning of year	\$ 43,111,367	\$ 84,538,486	\$ 4,798,421	\$ 9,037,880	\$ 141,486,154
Additions	158,464	3,195,531	12,417	401,303	3,767,715
Disposals	-	-	(7,000)	(93,933)	(100,933)
Cost, end of year	<u>43,269,831</u>	<u>87,734,017</u>	<u>4,803,838</u>	<u>9,345,250</u>	<u>145,152,936</u>
Accumulated amortization, beginning of year	(15,603,468)	(25,532,457)	(3,957,209)	(5,440,093)	(50,533,227)
Amortization	(292,708)	(3,073,247)	(278,359)	(733,124)	(4,377,438)
Disposals	-	-	7,000	93,934	100,934
Accumulated amortization, end of year	<u>(15,896,176)</u>	<u>(28,605,704)</u>	<u>(4,228,568)</u>	<u>(6,079,283)</u>	<u>(54,809,731)</u>
Net carrying amount, end of year	<u>\$ 27,373,655</u>	<u>\$ 59,128,313</u>	<u>\$ 575,270</u>	<u>\$ 3,265,967</u>	<u>\$ 90,343,205</u>
					2015
	Land and Infrastructure	Buildings	Equipment	Automotive	Total
Cost, beginning of year	\$ 38,033,471	\$ 78,053,665	\$ 4,504,531	\$ 8,429,825	\$ 129,021,492
Additions	5,077,896	6,544,821	293,890	608,055	12,524,662
Disposals	-	(60,000)	-	-	(60,000)
Cost, end of year	<u>43,111,367</u>	<u>84,538,486</u>	<u>4,798,421</u>	<u>9,037,880</u>	<u>141,486,154</u>
Accumulated amortization, beginning of year	(15,314,557)	(22,640,192)	(3,616,915)	(4,658,434)	(46,230,098)
Amortization	(288,911)	(2,892,265)	(340,294)	(781,658)	(4,303,128)
Accumulated amortization, end of year	<u>(15,603,468)</u>	<u>(25,532,457)</u>	<u>(3,957,209)</u>	<u>(5,440,093)</u>	<u>(50,533,226)</u>
Net carrying amount, end of year	<u>\$ 27,507,899</u>	<u>\$ 59,006,029</u>	<u>\$ 841,212</u>	<u>\$ 3,597,787</u>	<u>\$ 90,952,928</u>

**PEGUIS FIRST NATION**  
**Notes to Consolidated Financial Statements**

**For the year ended March 31, 2016**

**13. Accumulated Surplus**

The First Nation segregates its accumulated surplus in the following categories:

	<u>2016</u>	<u>2015</u>
Investment in tangible capital assets	<b>\$ 76,944,021</b>	\$ 79,198,158
Current funds	<b>(18,254,618)</b>	(16,924,117)
Replacement Reserve funds		
CMHC	<b>356,031</b>	359,420
Health Canada MAR (First Nation and AI-care)	<b>106,551</b>	149,955
	<b><u>\$ 59,151,985</u></b>	<b><u>\$ 62,783,416</u></b>

**Replacement reserves:**

	<u>CMHC</u>	<u>FNIHB MAR</u>	<u>2016</u>	<u>2015</u>
Balance, beginning of year	<b>\$ 359,420</b>	<b>\$ 149,955</b>	<b>\$ 509,375</b>	\$ 453,740
Allocations	<b>79,440</b>	<b>54,937</b>	<b>134,377</b>	132,973
Adjustment to reserves	<b>(48,089)</b>	-	<b>(48,089)</b>	(30,526)
Expenses	<b>(34,740)</b>	<b>(98,341)</b>	<b>(133,081)</b>	(46,812)
Balance, end of year	<b><u>\$ 356,031</u></b>	<b><u>\$ 106,551</u></b>	<b><u>\$ 462,582</u></b>	<b><u>\$ 509,375</u></b>

The replacement reserve balance consists of a net accumulation of the levy on operations, recoveries collected and expenditures paid for by the reserve since inception in accordance with the agreement with Canada Mortgage and Housing Corporation (CMHC).

## PEGUIS FIRST NATION Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 14. Government Transfers

	2016			2015		
	Operating	Capital	Total	Operating	Capital	Total
Federal government transfers:						
Indigenous and Northern Affairs Canada	\$ 43,007,417	\$ -	\$ 43,007,417	\$ 42,483,660	\$ -	\$ 42,483,660
Health Canada	6,403,106	2,118,960	8,522,066	6,119,201	2,038,905	8,158,106
HRSDC	-	-	-	456,098	-	456,098
Canada Mortgage and Housing Corporation	579,670	-	579,670	519,188	-	519,188
Public Safety Canada	-	-	-	-	-	-
RCMP Housing	67,200	-	67,200	67,200	-	67,200
	<b>50,057,393</b>	<b>2,118,960</b>	<b>52,176,353</b>	<b>49,645,347</b>	<b>2,038,905</b>	<b>51,684,252</b>
Provincial government transfers	<b>1,456,097</b>	<b>1,210,204</b>	<b>2,666,301</b>	<b>1,644,421</b>	<b>2,001,821</b>	<b>3,646,242</b>
	<b>\$ 51,513,490</b>	<b>\$ 3,329,164</b>	<b>\$ 54,842,654</b>	<b>\$ 51,289,768</b>	<b>\$ 4,040,726</b>	<b>\$ 55,330,494</b>

### Indigenous and Northern Affairs Canada (INAC) Revenue Reconciliation

	2016	2015
INAC cash release confirmation	\$ 35,071,923	\$ 42,227,516
Plus: Flood Road repairs receivable	-	341,707
Plus: Prior year deferral of S500 funds	8,047,194	7,328,749
Plus: Prior year deferral	-	695,200
Plus: Prior year deferral of Roads and Bridges funds	850,000	-
Less: Current year deferral of Remediation funds	(650,933)	-
Plus: Prior year deferral of Business Planning fund	11,656	-
Less: First charges deducted	(259,600)	-
Less: Current year deferral of Roads and Bridges funds	-	(850,000)
Less: Current year deferral of S500 funds	-	(7,000,000)
Less: Current year deferral of Recovery funds	-	(247,856)
Less: Current year deferral of Business Planning funds	(62,823)	(11,656)
Total INAC revenue reported	<b>\$ 43,007,417</b>	<b>\$ 42,483,660</b>

The First Nation is party to a multi-year Canada First Nation Funding arrangement which expires and is due for renewal by April 1, 2019.

**PEGUIS FIRST NATION**  
**Notes to Consolidated Financial Statements**

**For the year ended March 31, 2016**

**14. Government Transfers (continued)**

Peguis First Nation allocated its block funding across other programs as follows:

	2016	2015
<u>Elementary/Secondary:</u>		
Peguis School Operations	\$ 7,096,470	\$ -
Student Transportation	826,523	-
	<b>\$ 7,922,993</b>	<b>\$ -</b>
 <u>Post-Secondary:</u>		
Band Support	\$ 2,000,000	\$ -
Post-secondary and Special Programs	4,139,322	-
	<b>\$ 6,139,322</b>	<b>\$ -</b>
 <u>Social Services:</u>		
Community Services	\$ 500,000	\$ -
Social Services	6,831,868	-
	<b>\$ 7,331,868</b>	<b>\$ -</b>
 <u>Operating &amp; Maintenance:</u>		
Roads and Public Works	\$ 1,206,147	\$ -
Fire Hall	98,957	-
	<b>\$ 1,305,104</b>	<b>\$ -</b>
 <u>Indian Government Services - Band:</u>		
Band Support	\$ 1,970,457	\$ 2,055,603
School Operations	-	570,849
	<b>\$ 1,970,457</b>	<b>\$ 2,626,452</b>

## PEGUIS FIRST NATION Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 15. Commitments

The First Nation has guaranteed on-reserve mortgages for its members. As at March 31, \$3,533,430 (\$3,560,914 in 2015) has been guaranteed by the First Nation. Of this amount \$1,479,818 of the loans were in default at year end and as the First Nation no longer has security on these balances a provision for this amount has been recorded in the First Nation's records.

The First Nation has guaranteed a line of credit of \$75,000 for Peguis Hardware LP. At March 31, 2016, the limited partnership had \$75,000 of undrawn capacity under this facility. (\$75,000 in 2015).

The First Nation has guaranteed a line of credit of \$100,000 for Peguis Midway LP. At March 31, 2016, the limited partnership had \$75,000 of undrawn capacity under this facility. (\$10,000 in 2015).

### 16. Other Income

	<u>2016</u>	<u>2015</u>
Ambulance fees	\$ 430,694	\$ 413,071
Community trust funding	1,709,003	4,325,421
Concessions	110,798	117,206
Hockey, arena, and fundraising	567,641	607,025
Interest revenue	178,922	87,678
Recoveries recorded for past flooding expenses - See auditor's report	7,075,866	-
Sundry - interchanges, cost recoveries, tobacco sales	174,933	3,072,828
	<u>\$ 10,247,857</u>	<u>\$ 8,623,229</u>

### 17. Net Change in Non-cash Working Capital Balances

	<u>2016</u>	<u>2015</u>
Accounts receivable, including receivables due from government	\$ 4,211,613	\$ (5,101,633)
Prepaid expenses	54,054	(38,235)
Inventories	(24,860)	68,450
Account payable	(423,223)	2,960,954
Unexpended funding	(9,638,478)	269,228
Accrued termination entitlement	59,550	(69,800)
	<u>\$ (5,761,344)</u>	<u>\$ (1,911,036)</u>



# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

### 18. Budget

The Management Action Plan (Budget) adopted by Council was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards now require a full accrual basis. The budget figures anticipated use of surpluses accumulated in previous years to reduce current year expenditures in excess of current year revenues to \$nil. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the consolidated statements of operations and change in net debt represent the Financial Plan were without adjustments for amortization:

	<b>2016</b>
Management Action Plan (Budget) surplus for the year	<b>\$ 3,120,227</b>
Less: Amortization	<b>-</b>
	<b>\$ 3,120,227</b>

### 19. Expenses by Object

Expenses by object comprise the following:

	<b>2016</b>	<b>2015</b>
Salaries and benefits	<b>\$ 24,585,485</b>	\$ 23,878,114
Repairs and maintenance	<b>3,136,198</b>	3,510,038
Contractors	<b>11,344,857</b>	11,974,367
Social assistance	<b>5,976,583</b>	6,813,535
Amortization	<b>4,381,315</b>	4,281,560
Office and administration	<b>2,311,094</b>	2,699,998
Interest and bank charges	<b>1,330,323</b>	1,097,248
Donations, travel, equipment rentals, professional fees, & other	<b>23,416,249</b>	24,772,001
	<b>\$ 76,482,104</b>	<b>\$ 79,026,861</b>

### 20. Segmented Information

First Nation is a diversified community that provides a wide range of services to its members. For management reporting purposes the Peguis First Nation's operations and activities are organized and reported by Program. Programs were created for the purpose of recording specific activities to attain certain objectives in accordance with specific regulations, restrictions or limitations.

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# PEGUIS FIRST NATION

## Notes to Consolidated Financial Statements

**For the year ended March 31, 2016**

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### **20. Segmented Information** (continued)

The services are provided by the several entities of Peguis First Nation. These activities can also be categorized into segments. The following segments have been identified and as such are separately disclosed:

#### Public Works

Public Works contains all activities that relate to the maintenance of buildings and land of the First Nation.

#### Social Development and Income Assistance

Social Development contains activities that provide financial support or support by other means to band members that are aimed at developing both the individual as well as the community.

#### Finance & Administration

Finance & Administration contains activities that are needed to run the Peguis Indian Band organization.

#### Health Services

Health Services contains activities that provide medical services to band members.

#### Education

Education Services contains activities that provide education to band members for primary, secondary schooling and sponsorship to attend post secondary institutions.

#### Training & Development

Training & Development contains activities that provide financial support or support by other means to band members and organizations situated on the First Nation reserve that is aimed at developing personal skills and businesses.

#### Housing

Housing contains activities that provide housing and repairs and maintenance to band members' housing.

#### Gaming

Gaming contains activities that provide gaming services to both band members and non-band members.

**PEGUIS FIRST NATION**  
**Notes to Consolidated Financial Statements**

**For the year ended March 31**

**20. Segmented Information** (continued)

	Public Works	Social Development	Finance & Administration	Health Services	Education	Training & Development	Housing	Gaming	Eliminations	2016 Total
<b>Revenue</b>										
INAC	\$ 2,031,112	\$ 7,331,868	\$ 3,772,590	\$ 2,232,993	\$ 15,328,004	\$ 549,415	\$ 11,761,435	\$ -	\$ -	\$ 43,007,417
Sundry and other federal	801,634	2,347,059	7,438,347	9,768,981	807,036	2,189,160	1,466,691	6,556,680	(1,532,332)	29,843,256
	<u>2,832,746</u>	<u>9,678,927</u>	<u>11,210,937</u>	<u>12,001,974</u>	<u>16,135,040</u>	<u>2,738,575</u>	<u>13,228,126</u>	<u>6,556,680</u>	<u>(1,532,332)</u>	<u>72,850,673</u>
<b>Expenses</b>										
General Program										
Expenses	1,293,232	10,130,156	7,105,336	3,991,656	6,567,110	1,369,196	13,468,678	4,986,540	(1,532,332)	47,379,572
Salaries	850,584	369,786	2,743,237	6,179,140	9,873,501	1,482,657	1,991,094	1,273,548	-	24,763,547
Amortization	182,813	-	1,412,182	162,909	2,182,335	-	338,332	60,414	-	4,338,985
	<u>2,326,629</u>	<u>10,499,942</u>	<u>11,260,755</u>	<u>10,333,705</u>	<u>18,622,946</u>	<u>2,851,853</u>	<u>15,798,104</u>	<u>6,320,502</u>	<u>(1,532,332)</u>	<u>76,482,104</u>
<b>Annual surplus (deficit)</b>	<b>\$ 506,117</b>	<b>\$ (821,015)</b>	<b>\$ (49,818)</b>	<b>\$ 1,668,269</b>	<b>\$ (2,487,906)</b>	<b>\$ (113,278)</b>	<b>\$ (2,569,978)</b>	<b>\$ 236,178</b>	<b>\$ -</b>	<b>\$ (3,631,431)</b>
	Public Works	Social Development	Finance & Administration	Health Services	Education	Training & Development	Housing	Gaming	Eliminations	2015 Total
<b>Revenue</b>										
Federal	\$ 2,734,567	\$ 7,185,991	\$ 2,200,748	\$ 10,364,752	\$ 17,592,833	\$ 969,927	\$ 10,635,435	\$ -	\$ -	\$ 51,684,253
Sundry	345,332	2,837,224	7,117,779	1,498,361	991,548	2,170,675	576,430	6,379,082	(1,878,414)	20,038,017
	<u>3,079,899</u>	<u>10,023,215</u>	<u>9,318,527</u>	<u>11,863,113</u>	<u>18,584,381</u>	<u>3,140,602</u>	<u>11,211,865</u>	<u>6,379,082</u>	<u>(1,878,414)</u>	<u>71,722,270</u>
<b>Expenses</b>										
General Program										
Expenses	2,022,499	11,009,513	9,225,158	3,535,539	6,478,149	1,726,630	13,585,984	5,162,129	(1,878,414)	50,867,187
Salaries	1,239,879	375,709	2,525,060	6,149,940	9,735,182	1,562,416	1,195,243	1,094,685	-	23,878,114
Amortization	176,515	-	1,323,478	127,956	2,114,225	-	479,044	60,342	-	4,281,560
	<u>3,438,893</u>	<u>11,385,222</u>	<u>13,073,696</u>	<u>9,813,435</u>	<u>18,327,556</u>	<u>3,289,046</u>	<u>15,260,271</u>	<u>6,317,156</u>	<u>(1,878,414)</u>	<u>79,026,861</u>
<b>Annual surplus (deficit)</b>	<b>\$ (358,994)</b>	<b>\$ (1,362,007)</b>	<b>\$ (3,755,169)</b>	<b>\$ 2,049,678</b>	<b>\$ 256,825</b>	<b>\$ (148,444)</b>	<b>\$ (4,048,406)</b>	<b>\$ 61,926</b>	<b>\$ -</b>	<b>\$ (7,304,591)</b>